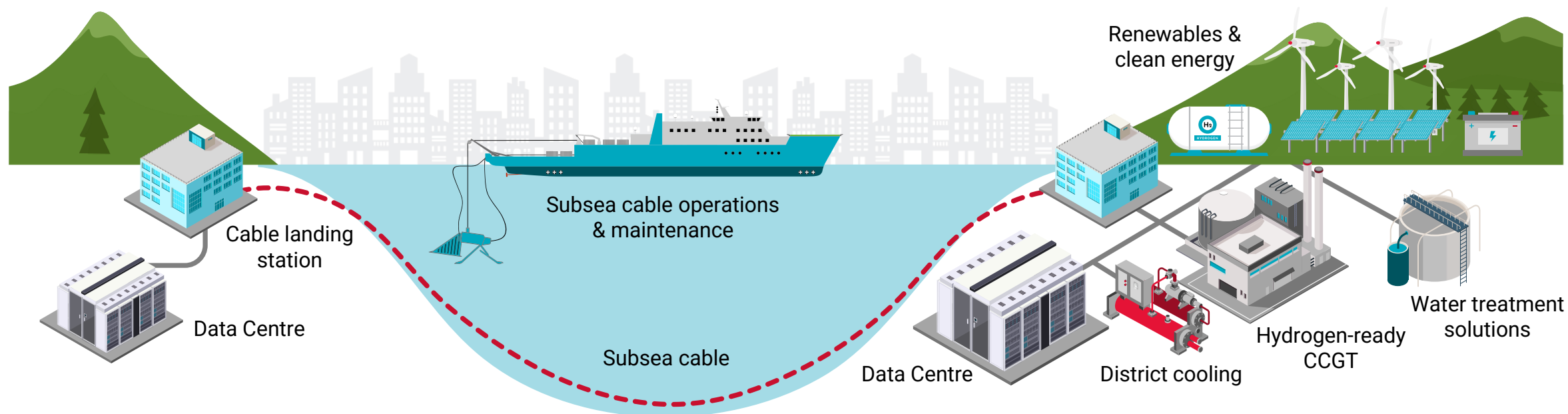


Keppel's Integrated Digital Infrastructure Ecosystem

Funded by multiple capital pools including
private funds and listed REIT & Trust



Integrated Infrastructure Solutions

- Design, engineering and integration
- Project delivery, cabling, controls and system integration

Utility & Energy Systems

- Power and energy systems (Power supply, Utility-scale PV + BESS)
- Cooling and thermal systems
- Water + Wastewater treatment

Digital Operations & Lifecycle Management

- Operations Nerve Centre monitoring
- Asset optimisation
- Long-term O&M