

Launch of UrbanFox

Media Conference 24 October 2017







Warehousing



Delivery



Agenda











Overview of Keppel Logistics Network



OUR NETWORK

SINGAPORE

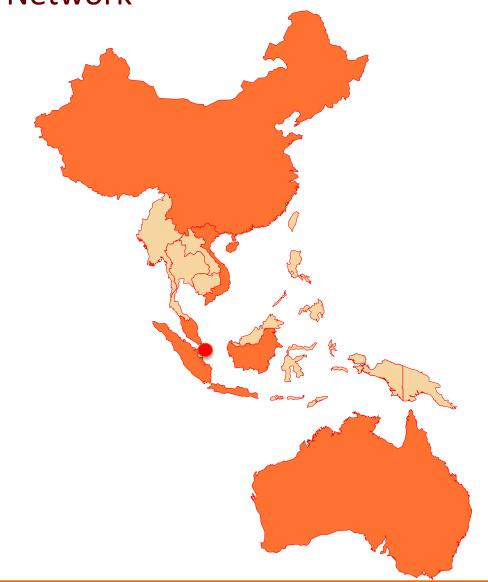
MALAYSIA

VIETNAM

CHINA

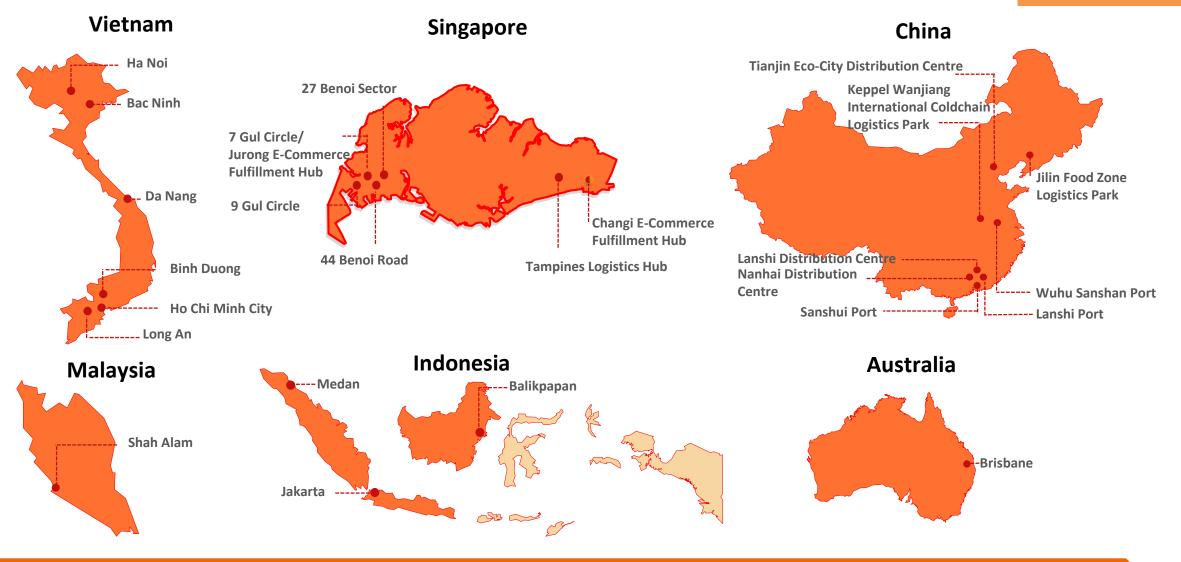
INDONESIA

AUSTRALIA





Overview of Keppel Logistics Network





Keppel Logistics

Logistics as a Solution

One-Stop Omnichannel Management **Business B2B Services** Warehousing Transport (B2B) Retail (3PL) **Brand** Customer Freight Channel Management B2C **Services** Transport (B2C) Warehousing Marketplace (B2C) **Direct from Factory**



Integration of Keppel Logistics and UrbanFox

INTEGRATED SERVICES





Keppel Logistics (B2B)

- Warehousing
- Transportation
- Information
- Returns
- Value Added Services

Omnichannel Management

INTEGRATION

- Channel Management
- B2B + B2C Logistics
- Marketplaces
- Corporate Webstores
- Digital Marketing

Courex (B2C)

- Inventory Management
- Last-mile Delivery
- Real-time Tracking
- Crowdsource
- Value Added Services















Our Milestones



Moved into warehousing services

Feb 2009 Jan 2013

Courex Founded as a Courier Company





Set up crowdsourced hybrid model

June 2015

Apr

2015

Storeviva, our

proprietary OMS/TMS

turn operational

Storeviva

2016

Majority stake acquisition by Keppel Logistics

Oct











Introducing UrbanFox

Introducing UrbanFox



PROPOSITION:
Focus on Asia and
Omnichannel logistics

Proactively
growing business
in Asia
through
omnichannel

As your logistics partner, we help fulfill the growth potential of your business.

logistics

That's why we take the big picture view, anticipate your growing needs, and offer a comprehensive set of omnichannel logistics services. From eCommerce support that cuts your idle inventory, to our proprietary software that makes inventory management seamless, and speedy fulfillment services, we help scale your business effectively. With Keppel's network across key Southeast Asian cities, we're in the prime position to help you rapidly expand your business.

As you grow your business, we're the end-to-end urban logistics experts to rely on.

4 Beyond Logistics

LOGO: Fox in a box

Our brand attributes

2

ATTRIBUTES:
Thorough, Nimble,
Ambitious

1. Thorough

On a strong foundation of technical know-how, we offer reliable & comprehensive services, so customers can rest easy knowing they're in good hands

2. Nimble

We're responsive to customers' needs and want to get things done, so we take the initiative to develop new & better ways to meet our customers' needs

3. Ambitious

We look ahead and constantly explore new ideas, with the aim of adding value to our customers' businesses now & moving forward





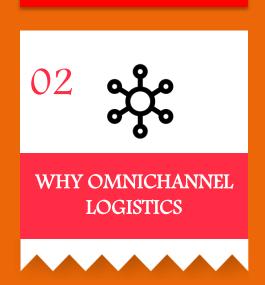
MISSION:
Beyond
logistics



Agenda











What is Omnichannel?

Consumption patterns have changed...

... and supply chains have to keep up



Anytime, Anywhere, Any Device

With Ecommerce, consumers expect instant gratification and ability to shop via multiple channels



Seamless Customer Experience

Providing a consistent customer experience across all channels is now vital to customer satisfaction



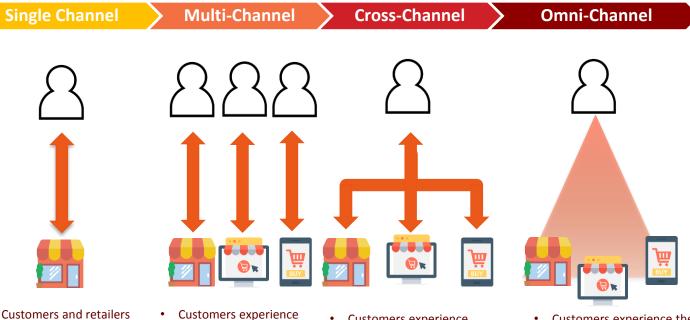
Breaking Through The Noise

Brands will have to break through a barrage of promotions to capture the consumer's attention



Direct-to-Market

Direct-to-market options allow brands to control their brand experience and lowers prices for customers

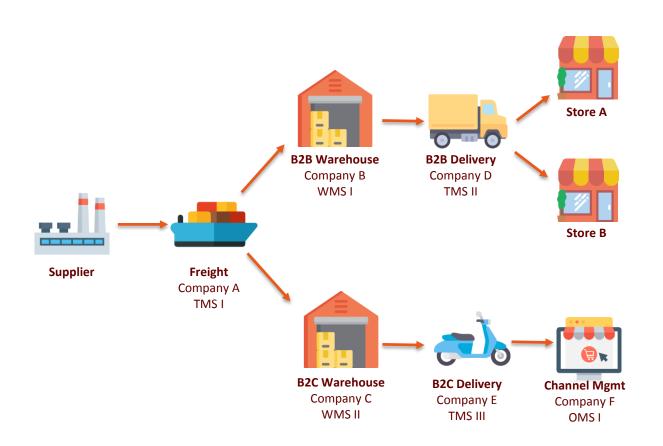


- Customers and retailers experience only a single touchpoint
- multiple touchpoints independently
 Retailers' channel
- Retailers' channel knowledge experienced in silos
- Customers experience multiple touchpoints as part of the same brand
- Retailers have a coordinated view of the customer but operations remain in silos
- Customers experience the brand instead of channels
- Retailers have a single view of customers in a coordinated and strategic manner



Gaps in Existing Omnichannel Logistics Models

Current Model for Fulfillment



Problems



Siloed Systems

Each part of the supply chain run on different systems – lack of end-to-end visibility and optimisation



Nobody Owns the Customer

Every firm in the chain provides customer service only on its own products – confusing the customer



Excessive Touchpoints

Inventory has to be held and transferred between multiple locations – adding extra costs and lead time



Difficult for Brands to Manage

Brands have to coordinate between multiple firms to maintain logistics efficiency and brand consistency



Agenda



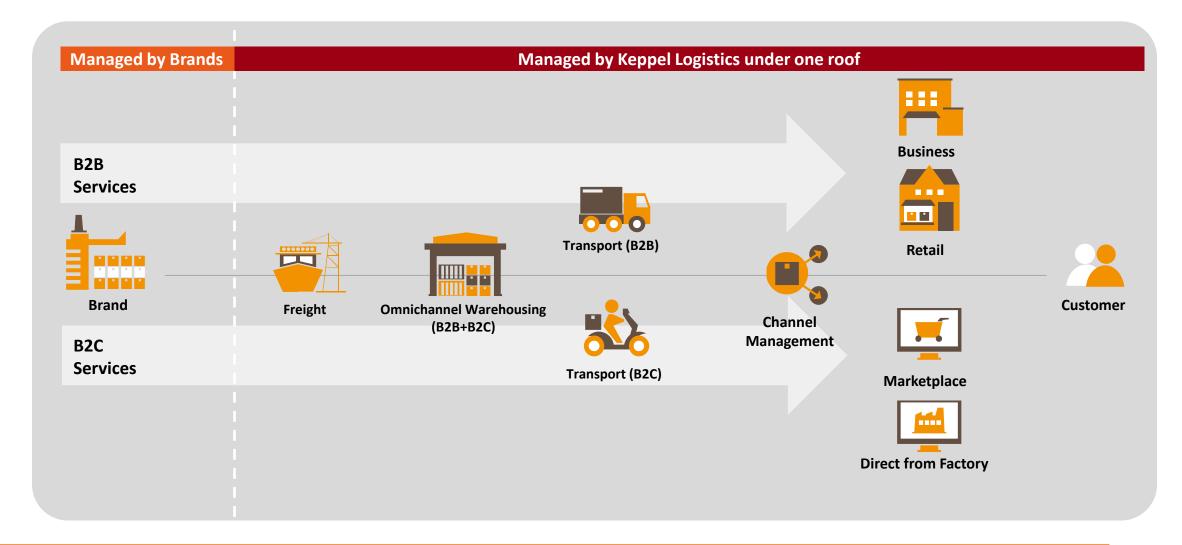








Rethinking Omnichannel Logistics – the Keppel Logistics Model





Our Solution for Customers





- 1. All stocks in warehouse synced online to maximize sales opportunities
- 2. e-Distributor Model: purchase stock from client
- 3. Simple "invoicing" for Ecommerce
- 4. Centralised inventory management for Omnichannel
- 5. Reduced touchpoint for shorter lead time and lower logistics cost

Traditional Process

CHALLENGES

- To expand their online presence
- To establish a direct-to-consumer touchpoint

Inventory Stored in Keppel Warehouse



Inventory sent as consignment to Ecommerce fulfilment companies



Order fulfilment by Ecommerce fulfiment companies



Order delivered by transport company

Integrated Process

Inventory Stored in Keppel/UrbanFox Warehouse



Order fulfilled and delivered by Keppel/UrbanFox



Agenda



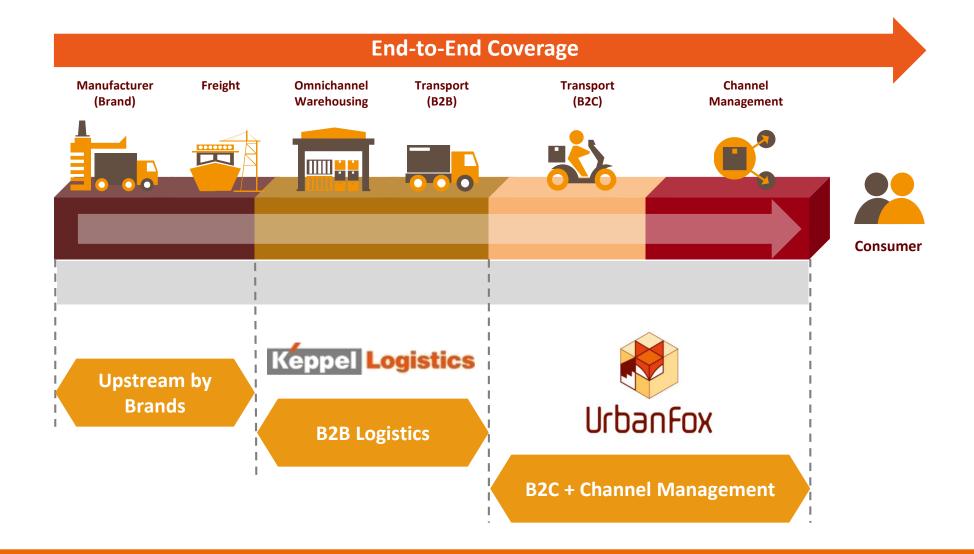
01 III
UNVEILING URBANFOX

O2 & COMPANY OF THE LOGISTICS

O3
OUR OMNICHANNEL
MODEL



How UrbanFox Fits into the Keppel Logistics Omnichannel Model





Our Proprietary Software

Marketplaces Integration Product listings, inventory availability and orders seamlessly synced with major **Electronic Proof** marketplaces **Distribution Points** of Delivery Network of self-collection points Instant confirmation and full island-wide for convenience to visibility of recipient details for customers every delivery **Real-time Order International Visibility** 0 **Shipping** UrbanFox Full visibility into order status Exclusive discounts with and delivery location leading express players

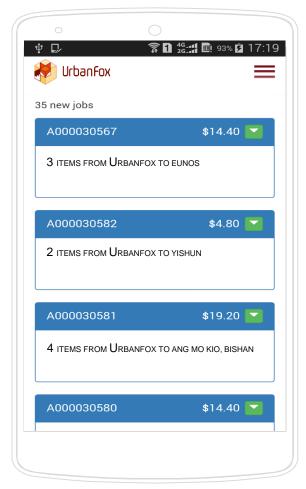


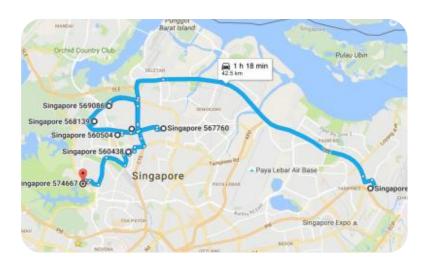
UrbanFox Last Mile Delivery Using Crowdsourcing



Hybrid Model

- ✓ Hybrid model of crowdsourced delivery personnel and in-house drivers
- ✓ Multiple distribution points island-wide





Route Optimisation

System creates route with multiple delivery points into optimum clusters through data analytics, artificial intelligence, mapping technologies



UrbanFox Channel Management







UrbanFox Channels



^{*} Potential channel



Acknowledgements

Our transformation would not have been possible without the extensive support from the following agencies:









A&D