Presentation on Keppel's Sustainable Data Centre Solutions

CS-SGX ESG-Real Estate Conference

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Keppel's Vision 2030

ransforming from a conglomerate of diverse parts into one integrated business providing solutions for sustainable urbanisation with an asset management arm to tap third party funds for growth and provide a platform for capital recycling. Four segments, all part of a connected value chain, collaborating and harnessing synergies as *OneKeppel*



URBAN DEVELOPMENT





ASSET MANAGEMENT



Sustainability at the Core of Our Strategy

ENVIRONMENTAL SUSTAINABILITY

Running our business sustainably

- Set measurable targets to reduce carbon emissions, water and waste intensity
- Include environmental sustainability in performance appraisal of senior management across the Group
- Apply shadow carbon pricing for major investment decisions

Making sustainability our business

- Guide our portfolio towards sustainable urbanisation solutions
- Seize opportunities in renewables, green developments, new energy solutions, green data centres etc.
- Help communities and companies achieve sustainability goals with the solutions we provide
- Grow renewable energy portfolio to 7GW by 2030



The Keppel Difference

An integrated business providing end-to-end solutions for sustainable urbanisation with multiple income streams across the value chain



A Connected Value Chain



Keppel Corporation

About Keppel's Data Centre Business



Over **16 years of experience** in data centre design, build, operation and maintenance



27 data centres^{*i*} globally with rapidly expanding footprint across **Asia** and **Europe**



Leverage expertise of the Group to deliver solutions for **sustainable urbanisation**



Industry leader in innovation to drive decarbonisation and the proposed floating data centre park





ⁱ including those under development

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Global Portfolio – Asia Pacific & Europe



Connectivity Infrastructure





The Interconnected World Today





Exponential Growth in Data Creation

Strong and resilient data centre demand

- Global colocation market grew by 15% in 2020 amid the pandemic, as data centres continued to be seen as critical infrastructure¹
- Expected to record a further 14% yoy growth in 2021 as businesses continue to remain reliant on the cloud for remote collaboration and operations²
- End-user spending on global data centre infrastructure is forecasted to grow 6% yoy in 2021 and through 2024³





APAC data centre spending to surpass US\$35b by 2024 to account for >35% of global market¹



European data centre market to grow by >40% to over US\$25b by 2024, despite limited new supply¹



>70% of all hyperscale data centres are located in facilities that are leased or owned by partners⁴



Enterprise spending on cloud infrastructure expected to grow by 22%² CAGR over next 5 years **Smartphone subscription** estimated at 6.1b as at end-2020 and forecasted to reach 7.5b in 2026⁵



5G subscriptions are expected to reach 3.5b in 2026, and account for an estimated 54% of total mobile data⁵

Sources: 1. Danseb Consulting (formerly Broadgroup Consulting) Dec 2020; 2. CBRE Nov 2020;3. Gartner Oct 2020; 4. Synergy Research Dec 2020; 5. Ericsson Nov 2020 Compiled by Keppel DC REIT CITIC CLSA ASEAN Access Month: Digitising ASEAN Mar 2021



Singapore is well placed for data centre growth





Source: Arcadis Data Centre Location Index 2021

Singapore is well placed for data centre growth

2021 data centre – global market comparison Singapore takes 5th place





Source: Cushman & Wakefield

Climate Awareness





Keppel Data Centre's Sustainability Thrust

Constantly innovate and challenge the thinking

Maximise land use	Optimise for better performance	Access green power
Explore high rise data centres	Explore tropical data centres	Explore renewable energy
Explore underground data centres	Explore using cold energy from LNG	Explore hydrogen power
Explore floating data centres	Explore seawater cooling	



Where are We Now?

High rise green data centres History of continual innovation for efficient data centres IMDA enlists support to Centralised Power Plant PV Installation on Roof Centralised Cooling Plant explore green data centre Land Demand Alleviation **ENERGY EFFICIENCY**: BY TAN WEIZHEN weizhen@mediacorp.com.so Lower PUE SINGAPORE- The Info-communications Media Development Authority (IMDA) is looking into the RESEARCH FOUNDATION PRIME MENUTINY possibility of developing a high-rise green data centre Keppel Infrastructur here, which would seek to address the island's land INFOCOMM MEDIA DEVELOPMEN constraints and humid climate. HOME > NEWS > SUSTAINABILITY NUS, Keppel, SLNG in tie-up to develop better cooling Singapore to trial first Tropical Data technology for data centres Center in Q3 2016 Cooling and running the equipment which has in turn pushed up the de-indata centres requires plenty of en-ergy, but three Singapore entities Due to the high internal load and have joined forces to develop novel State-sponsored project aims to develop new approaches to infrastructure in hot, humid countries coling technology that is more effi-cient and can save costs. The new cooling technology – building sector. June 20, 2016 By: Paul Mah called Semiclathrate Thermal En-ergy Carrier System – may boost for 7 per cent of total annual electhe power usage effectiveness of tricity consumption in Singapore. data centres by 20 per cent. It should also save space and con-Keppel Data Centres and SLNG will The team developing more efficient cooling technology comprises (from left) Keppel Data Centrer senior engineer Tee Jackson; IncubateKeppel manager Sreekala Kumar; Singapore LNG senio f 🕑 in 💣 🔤 + struction costs through reducing be working on a prototype of a new development engineer Ho Wai Ying: and Associate Professor Praveen Linga and Professor Iftekhar A the footprint of the cooling infra-structure, said the National Univer-sity of Singapore's (NUS) Faculty of the Singapore LNG Terminal to the edium that can efficiently Karimi, both from NUS' Department of Chemical and Biomolecular Engineering. PHOTO: KEPPEL CO sity of Singapore SNOS Paculor? the Singapore LNG Terminal to the Engineering, Reput Data Centres of the energy from its terminal Holdings and Singapore LNG acted within the cooling loop in ACSNO, which near the project team. Singapore LNG acted within the cooling loop in solution of the singapore LNG set of the singapo Singapore plans to conduct trials of what it calls the world's first data center designed specifically for tropical climates, as part of a bid to drive innovation and explore new green technologies. Initiated by the Infocomm Development Authority of Singapore (IDA), the Tropical Data Center (TDC) project will be set up in partnership with hardware makers and industry experts. Partners will provide either hardware, software or expertise, and the trial will be conducted in a test environment at a Keppel Data Centre facility NANYANG National University INFOCOMM MEDIA TECHNOLOGICAL UNIVERSITY DEVELOPMENT of Singapore SINGAPORE LNG



Green Energy Sources

Explore importation of hydrogen, renewable energy, and pioneer decarbonisation technologies





Floating Data Centre

Creating new spaces, breaking new frontiers



Keppel Data Centres, City Gas, City-OG Gas Energy Services Sign MOU To Explore Use Of LNG And Hydrogen To Power Floating Data Centre Park

Keppel Data Centres Holding Pte Ltd (Keppel DC), City Gas and City-OG Gas Energy Services (City-OG) today signed a Memorandum of Understanding (MOU) to explore using Liquefied Natural Gas (LNG) and hydrogen to power Keppel DC's Floating Data Centre Park (FDCP) in Singapore, which is currently in its exploration phase.^[i]

Keppel Corporation

Under the MOU, the three parties will jointly explore and evaluate LNG procurement strategies and the energy transition to hydrogen in the longer-term. The parties will also deliberate on cold energy harnessing for the FDCP and share expertise on steam methane reforming. In line with Keppel's Vision 2030, which places sustainability at the heart of its strategy, this collaboration is part of a Groupwide effort to study ways to create more energy efficient and greener data centres solutions so that the burgeoning needs of the digital economy can be met in a safe, reliable and environmentally friendly manner.

Green Data Centre Park

Putting Future Oriented Ideas into Reality









Questions & Answers



This presentation may contain forward-looking statements which are subject to risks and uncertainties that could cause actual results to differ materially from such statements. Such risks and uncertainties include those arising from COVID-19, industry and economic conditions, competition, and legal, governmental and regulatory changes. The forward-looking statements reflect the current views of Management on future trends and developments.

