

Board of Directors


DANNY TEOH, 70


**Chairman
Non-Executive and
Non-Independent Director**

Date of first appointment as a director:
1 October 2010

Date of last re-election as a director:
21 April 2023

**Length of service as a director
(as at 31 December 2025):**
15 years 3 months

Board Committee(s) served on:
Nominating Committee (Member);
Remuneration Committee (Member);
Board Sustainability and Safety Committee (Member)

Academic & Professional Qualification(s):
Member of the Institute of Singapore Chartered Accountants;
Qualified as a Member of the Institute of Chartered Accountants,
England & Wales

Present Directorships (as at 1 January 2026):
Listed companies
Nil

Other principal directorships
Nil

Major Appointments (other than abovementioned directorships):
Nil

**Past Directorships held over the preceding
5 years (from 1 January 2021 to 31 December 2025):**
DBS Bank (Taiwan) Ltd; M1 Limited

Others:
Former Managing Partner, KPMG LLP, Singapore; Past member of
KPMG's International Board and Council; Former Head of Audit and
Risk Advisory Services and Head of Financial Services, KPMG LLP

Board Committees

- N** Nominating Committee
- A** Audit Committee
- R** Remuneration Committee
- BR** Board Risk Committee
- SS** Board Sustainability and Safety Committee


PIYUSH GUPTA, 66


**Deputy Chairman
Non-Executive and
Independent Director**

Date of first appointment as a director:
1 July 2025

Date of last re-election as a director:
N.A.

Length of service as a director (as at 31 December 2025):
6 months

Board Committee(s) served on:
Nominating Committee (Member); Remuneration Committee
(Member); Board Sustainability and Safety Committee (Member)

Academic & Professional Qualification(s):
Bachelor of Arts (Honours) in Economics, St. Stephen's College,
Delhi University, India; Post Graduate Diploma in Management,
Indian Institute of Management, Ahmedabad, India

Present Directorships (as at 1 January 2026):
Listed companies
Nil

Other principal directorships
Mandai Park Holdings Pte Ltd

Major Appointments (other than abovementioned directorships):
Temasek International Advisors Pte. Ltd. (Chairman, India); Singapore
Management University (Chairman of Board of Trustees); National
Research Foundation, Singapore (Board Member); Lee Kuan Yew Exchange
Fellowship (Board Member); Council of Presidential Advisers (Alternate
Member); Indian Business-leaders Roundtable under Singapore Indian
Development Association (SINDA) (Managing Council Member); SG Her
Empowerment Limited (Special Adviser); SGH Future Health Roundtable
Advisory Council (Member); Singapore Indian Development Association
(SINDA) (Term Trustee); BirdLife International, UK (Co Chairman, Global
Advisory Group); Campaign for Nature (Global Steering Committee Member)

**Past Directorships held over the preceding 5 years
(from 1 January 2021 to 31 December 2025):**
Verified Impact Exchange Holdings Pte. Ltd. (Director); Advisory Council
on the Ethical Use of Artificial Intelligence (AI) and Data Singapore
(Council Member); Bretton Woods Committee, USA (Member, Advisory
Council); Council for Board Diversity, Singapore (Council Member);
Enterprise Singapore (Board Member); Institute of International Finance,
Washington (Vice Chairman); McKinsey Advisory Council (Council Member);
World Business Council for Sustainable Development, Switzerland (Vice
Chairman, Executive Committee); DBS Group Holdings Ltd. (CEO & Director);
DBS Bank Ltd. (CEO & Director); DBS Bank (Hong Kong) Limited (Vice
Chairman); The Association of Banks in Singapore (Chairman); The Institute
of Banking & Finance, Singapore (Vice Chairman); Dr Goh Keng Swee
Scholarship Fund (Deputy Chairman); Mastercard Asia Pacific Advisory
Board (Board Member); CNBC ESG Network, USA (Member); International
Business Leaders' Advisory Council for the Mayor of Shanghai (IBLAC)
(Council Member); Ministry of Trade and Industry Singapore – Future
Economy Advisory Panel (Member)

Others:
Nil



LOH CHIN HUA, 64

SS

Executive Director and Chief Executive Officer

Date of first appointment as a director:
1 January 2014

Date of last re-election as a director:
21 April 2025

Length of service as a director (as at 31 December 2025):
12 years

Board Committee(s) served on:
Board Sustainability and Safety Committee (Member)

Academic & Professional Qualification(s):
Bachelor in Property Administration, Auckland University; Presidential Key Executive MBA, Pepperdine University; CFA® charterholder

Present Directorships (as at 1 January 2026):
Listed companies
Nil

Other principal directorships
Keppel Management Ltd. (Chairman); Keppel Infrastructure Holdings Pte. Ltd. (Chairman); Keppel Capital Holdings Pte. Ltd. (Chairman); Keppel Care Foundation Limited; M1 Limited (Chairman)

Major Appointments (other than abovementioned directorships):
Urban Redevelopment Authority (Board Member)

Past Directorships held over the preceding 5 years (from 1 January 2021 to 31 December 2025):
Various companies under Keppel; Singapore Economic Development Board (Board Member); EDB Investments Pte Ltd (Board Member); National University of Singapore (Member of Board of Trustees)

Others:
Nil



SHIRISH APTE, 73

N BR R

Non-Executive and Lead Independent Director

Date of first appointment as a director:
1 July 2021

Date of last re-election as a director:
21 April 2025

Length of service as a director (as at 31 December 2025):
4 years 6 months

Board Committee(s) served on:
Nominating Committee (Chairman); Board Risk Committee (Chairman); Remuneration Committee (Member)

Academic & Professional Qualification(s):
Qualified as a Member of the Institute of Chartered Accountants in England and Wales; Member of the Institute of Chartered Accountants, India

Present Directorships (as at 1 January 2026):
Listed companies
Standard Chartered PLC, London

Other principal directorships
Singapore Life Holdings Pte. Ltd.; Hillhouse Investment Management Ltd.

Major Appointments (other than abovementioned directorships):
Nil

Past Directorships held over the preceding 5 years (from 1 January 2021 to 31 December 2025):

IHH Healthcare Berhad, Malaysia; Acibadem Healthcare, Turkey; Integrated Hospitals and Healthcare Bhd; Clifford Capital Holdings Pte Ltd; Clifford Capital Pte Ltd; Fortis Healthcare Limited, India; Pierfront Capital Mezzanine Fund Pte Ltd; Pierfront Capital Fund Management Pte. Ltd.; KP Management (GL) Pte. Ltd.; KPCF Investments Pte. Ltd.; Commonwealth Bank of Australia; Fullerton India Credit Company Limited, India; Keppel Infrastructure Holdings Pte. Ltd.; Singlife Financial Advisers Pte. Ltd.

Others:
Nil



THAM SAI CHOY, 66

A N BR

Non-Executive and Independent Director

Date of first appointment as a director:
1 November 2019

Date of last re-election as a director:
21 April 2025

Length of service as a director (as at 31 December 2025):
6 years 2 months

Board Committee(s) served on:
Audit Committee (Chairman); Nominating Committee (Member); Board Risk Committee (Member)

Academic & Professional Qualification(s):
Bachelor of Arts (Honours) in Economics, University of Leeds, United Kingdom; Fellow of the Institute of Singapore Chartered Accountants and the Institute of Chartered Accountants in England and Wales

Present Directorships (as at 1 January 2026):
Listed companies
DBS Group Holdings Limited

Other principal directorships
DBS Bank Ltd.; DBS Bank (China) Limited; DBS Foundation Ltd; EM Services Pte Ltd (Chairman); Singapore International Arbitration Centre

Major Appointments (other than abovementioned directorships):
Mount Alvernia Hospital (Board Member)

Past Directorships held over the preceding 5 years (from 1 January 2021 to 31 December 2025):

Accounting and Corporate Regulatory Authority; Keppel Offshore & Marine Ltd; Nanyang Polytechnic (Board Member)

Others:
Nil

Board of Directors

**PENNY GOH, 73**

Non-Executive and Independent Director

Date of first appointment as a director:
2 January 2020

Date of last re-election as a director:
19 April 2024

Length of service as a director (as at 31 December 2025):
6 years

Board Committee(s) served on:
Remuneration Committee (Chairman);
Audit Committee (Member);
Board Risk Committee (Member)

Academic & Professional Qualification(s):
Bachelor of Law (Honours),
University of Singapore

Present Directorships (as at 1 January 2026):
Listed companies
Nil

Other principal directorships
HSBC Bank (Singapore) Limited;
Singapore Totalisator Board

Major Appointments (other than abovementioned directorships):
Allen & Gledhill LLP (Senior Adviser)

Past Directorships held over the preceding 5 years (from 1 January 2021 to 31 December 2025):
Keppel REIT Management Limited (the Manager of Keppel REIT);
Keppel Management Ltd.

Others:
Former Co-Chairman and Senior Partner of Allen & Gledhill LLP

**OLIVIER BLUM, 55**

Non-Executive and Independent Director

Date of first appointment as a director:
1 May 2022

Date of last re-election as a director:
21 April 2023

Length of service as a director (as at 31 December 2025):
3 years 8 months

Board Committee(s) served on:
Board Sustainability and Safety Committee (Chairman);
Nominating Committee (Member)

Academic & Professional Qualification(s):
Master Business Administration and General Management, Grenoble Business School (GEM), France

Present Directorships (as at 1 January 2026):
Listed companies
Nil

Other principal directorships
Nil

Major Appointments (other than abovementioned directorships):
Schneider Electric (Chief Executive Officer)

Past Directorships held over the preceding 5 years (from 1 January 2021 to 31 December 2025):
Delta Dore, France; Aveva Group PLC, United Kingdom; Luminous Power Technologies (P) Ltd, India (Chairman)

Others:
Nil

**JIMMY NG, 61**

Non-Executive and Independent Director

Date of first appointment as a director:
1 May 2022

Date of last re-election as a director:
21 April 2023

Length of service as a director (as at 31 December 2025):
3 years 8 months

Board Committee(s) served on:
Audit Committee (Member);
Board Risk Committee (Member)

Academic & Professional Qualification(s):
Bachelor of Science Degree in Information Systems, National University of Singapore; Masters in Business Administration, Nanyang Technological University

Present Directorships (as at 1 January 2026):
Listed companies
Nil

Other principal directorships
NTUC FairPrice Co-operative Limited (Board Member); FPMC Holdings Pte. Ltd. (Director); Fullerton Fund Management Company Ltd. (Director)

Major Appointments (other than abovementioned directorships):
The Institute of Bank and Finance Singapore's (IBF) Technology and Operations Workgroup (Chairperson)

Past Directorships held over the preceding 5 years (from 1 January 2021 to 31 December 2025):
Singapore Clearing House Pte Ltd;
Evolve Digitech Pte Ltd

Others:
Nil



ANG WAN CHING, 59



Non-Executive and Independent Director

Date of first appointment as a director:

1 July 2023

Date of last re-election as a director:

19 April 2024

Length of service as a director (as at 31 December 2025):

2 years 6 months

Board Committee(s) served on:

Audit Committee (Member);
Board Risk Committee (Member)

Academic & Professional Qualification(s):

Bachelor of Arts (First Class Honours)
in Philosophy, Politics and Economics,
University of Oxford; Masters of Business
Administration (Dean's List), INSEAD (France)

Present Directorships (as at 1 January 2026):

Listed companies
Nil

Other principal directorships

AS Beteiligungen und
Vermögensverwaltungs GmbH (Germany);
Bavaria Industries
Group AG (Germany)

**Major Appointments (other than
abovementioned directorships):**

Montana Capital Partners AG (Switzerland)
(Member of Investment Committee)

**Past Directorships held over the preceding
5 years (from 1 January 2021 to
31 December 2025):**

HQ Holding GmbH & Co KG (Germany);
HQ Capital GmbH & Co KG (Germany)

Others:

Nil