

# Consolidated Statement of Cash Flows

For the financial year ended 31 December 2023

	Note	2023 \$'000	2022 \$'000
<b>Operating activities</b>			
Operating profit		4,272,704	726,891
Adjustments:			
Depreciation and amortisation		221,440	241,957
Share-based payment expenses		37,337	43,403
Gain on sale of fixed assets and investment properties		(53,931)	(6,980)
Gain on disposal of subsidiaries		(3,320,201)	(22,498)
Gain on disposal of associated companies and joint ventures		(69,774)	(74,860)
(Gain)/loss from sale of interests in associated companies and joint ventures		(36,636)	40,168
Provision/(write-back) of impairment of right-of-use assets and fixed assets		1,023	(291,867)
Loss on dividend <i>in specie</i>		110,816	-
Impairment of a joint venture		-	1,000
Fair value gain on investment properties		(149,532)	(131,711)
(Gain)/loss from change in interest in associated companies		1,427	(10,933)
Fair value gain on investments and associated companies and joint ventures		(69,028)	(85,844)
Fair value gain on notes receivables		(965)	-
Gain on acquisition of subsidiaries		-	(6,795)
Unrealised foreign exchange differences		(78,420)	(100,380)
Operational cash flow before changes in working capital		866,260	321,551
Working capital changes:			
Stocks		295,878	708,305
Contract assets		(274,574)	(620,466)
Debtors		(24,685)	38,717
Creditors		(185,342)	274,318
Contract liabilities		(104,795)	3,297
Trade amount due (to)/from associated companies and joint ventures		(104,168)	99,741
		468,574	825,463
Interest received		70,231	107,306
Interest paid		(364,290)	(285,609)
Net income taxes paid, net of refunds received		(116,086)	(387,573)
<b>Net cash from operating activities</b>		<b>58,429</b>	<b>259,587</b>
<b>Investing activities</b>			
Acquisition of subsidiaries	A	504	(34,328)
Acquisition and further investment in associated companies and joint ventures		(419,157)	(885,728)
Acquisition of fixed assets, investment properties, intangible assets and investments		(921,090)	(696,211)
Disposal of subsidiaries	B	(890,641)	403,194
Proceeds from disposal of fixed assets, investment properties, and investments		411,437	83,413
Proceeds from disposal of associated companies and joint ventures and return of capital		505,052	341,797
Deposit paid for acquisition of a real estate asset manager		(44,912)	-
Loan extended in relation to a potential acquisition		(14,324)	-
Repayment from/(advances to) associated companies, joint ventures and joint venture partner		166,516	(210,364)
Dividends received from investments, associated companies and joint ventures		263,901	330,942
<b>Net cash used in investing activities</b>		<b>(942,714)</b>	<b>(667,285)</b>
<b>Financing activities</b>			
Acquisition of additional interest in subsidiaries		(14,316)	(28,600)
Proceeds from non-controlling shareholders of subsidiaries		-	2,916
Proceeds from term loans		4,958,307	2,933,615
Repayment of term loans		(3,582,576)	(3,270,039)
Principal element of lease payments		(40,005)	(82,641)
Purchase of treasury shares		-	(499,993)
Dividend paid to shareholders of the Company		(581,520)	(643,233)
Dividend paid to non-controlling shareholders of subsidiaries		(15,993)	(33,033)
Net advances from non-controlling shareholders of certain subsidiaries		10,646	111,023
Distribution to perpetual securities holders		(11,600)	(11,600)
<b>Net cash from/(used in) financing activities</b>		<b>722,943</b>	<b>(1,521,585)</b>
<b>Net decrease in cash and cash equivalents</b>		<b>(161,342)</b>	<b>(1,929,283)</b>
<b>Cash and cash equivalents as at beginning of year</b>		<b>1,444,773</b>	<b>3,543,642</b>
<b>Effects of exchange rate changes on the balance of cash held in foreign currencies</b>		<b>(18,340)</b>	<b>(169,586)</b>
<b>Cash and cash equivalents as at end of year</b>	C	<b>1,265,091</b>	<b>1,444,773</b>

The accompanying notes form an integral part of these financial statements.

## Reconciliation of liabilities arising from financing activities

2023

	1 January 2023 \$'000	Net proceeds/ (payment) of principal \$'000	Non-cash changes					Others \$'000	Presented as liabilities directly associated with assets classified as held for sale (Note 38) \$'000	31 December 2023 \$'000
			Addition during the year \$'000	Remeasure- ment of lease liabilities \$'000	Disposal of sub- sidiaries \$'000	Acquisition of sub- sidiaries \$'000	Foreign exchange movement \$'000			
Term loans	10,180,844	877,051	-	-	-	-	(98,257)	-	-	10,959,638
Lease liabilities	199,129	(35,139)	23,401	940	(8,640)	-	(228)	-	-	179,463
Advances from non-controlling shareholders	273,710	10,646	-	-	-	-	(3,698)	2,084	-	282,742

2022

	1 January 2022 \$'000	Net proceeds/ (payment) of principal \$'000	Non-cash changes					Others \$'000	Presented as liabilities directly associated with assets classified as held for sale (Note 38) \$'000	31 December 2022 \$'000
			Addition during the year \$'000	Remeasure- ment of lease liabilities \$'000	Disposal of sub- sidiaries \$'000	Acquisition of sub- sidiaries \$'000	Foreign exchange movement \$'000			
Term loans	11,455,220	(336,424)	-	-	(55,286)	43,909	(168,864)	-	(757,711)	10,180,844
Lease liabilities	561,719	(82,641)	43,084	20,864	(30,814)	-	1,631	-	(314,714)	199,129
Advances from non-controlling shareholders	163,815	111,023	-	-	-	-	(1,970)	842	-	273,710

## Notes to Consolidated Statement of Cash Flows

### A. Acquisition of subsidiaries

During the financial year, net assets of subsidiaries acquired at their fair values were as follows:

	2023 \$'000	2022 \$'000
Fixed assets and investment properties	-	3,829
Right-of-use assets	-	226
Intangible assets	-	10,799
Stocks	-	9,174
Debtors and other assets	29,380	109,918
Bank balances and cash	7,261	21,056
Creditors and other liabilities	(4,201)	(19,578)
Borrowings and lease liabilities	-	(43,909)
Current and deferred taxation	-	(8,820)
Total identifiable net assets at fair value	32,440	82,695
Non-controlling interests measured at fair value	-	(20,694)
Amount previously accounted for as associated companies or joint ventures	(40,888)	178
Goodwill on consolidation (Note 10)	15,205	-
Gain on acquisition of subsidiaries	-	(6,795)
Total purchase consideration	6,757	55,384
Less: Bank balances and cash acquired	(7,261)	(21,056)
<b>Cash (inflow)/outflow on acquisition</b>	<b>(504)</b>	<b>34,328</b>

During the year, acquisition relates to acquisition of remaining 50% interest in Keppel Credit Fund Management Pte. Ltd. (previously known as Pierfront Capital Fund Management Pte. Ltd.) and gain of control of the Group's 64% owned joint ventures, VN Glory Pte. Ltd., VN Fortune Pte. Ltd. and VN Growth Pte. Ltd. via a capital reduction after the exit of a joint venture partner. Subsequent to the capital reduction, the Group holds 91% interest in these entities. The fair value of the net identifiable assets is determined on a provisional basis.

In prior year, acquisition relates to acquisition of 51% of the total issued share capital of Glocomp Systems (M) Sdn Bhd over two tranches and acquisition of 100% equity interest in Juventas DC Pte. Ltd.

The accompanying notes form an integral part of these financial statements.

## Consolidated Statement of Cash Flows

For the financial year ended 31 December 2023

### B. Disposal of Subsidiaries

During the financial year, the book values of net assets of subsidiaries disposed were as follows:

	2023 \$'000	2022 \$'000
Fixed assets and investment properties	(268,241)	(98,621)
Right-of-use assets	(10,336)	(33,480)
Intangible assets	–	(1,275)
Stocks	(92)	(233,405)
Debtors and other assets	(39,939)	(59,263)
Associated companies and joint ventures	–	(127,215)
Amount due to associated companies and joint ventures	31,579	–
Bank balances and cash	(4,493)	(15,769)
Disposal group classified as held for sale*	(9,710,455)	–
Creditors and other liabilities	202,005	35,301
Borrowings and lease liabilities	8,640	86,100
Liabilities directly associated with disposal group classified as held for sale*	4,438,191	–
Current and deferred taxation	(37)	33,911
Non-controlling interests deconsolidated	5,513	4,009
Net assets disposed, less provision for transaction costs and other liabilities	(5,347,665)	(409,707)
Net gain on disposal	(3,320,201)	(22,498)
Amount accounted for as associated company	40,223	–
Realisation of cashflow hedge reserve	42,719	–
Realisation of foreign currency translation reserve	(105,072)	8,520
Sale proceeds	(8,689,996)	(423,685)
Less: Bank balances and cash disposed	972,519	15,769
Less: Proceeds receivable	3,669	4,722
Less: Deferred proceeds received	(4,722)	–
Less: Consideration in relation to disposal of discontinued operations*	8,609,171	–
<b>Cash outflow/(inflow) on disposal</b>	<b>890,641</b>	<b>(403,194)</b>

\* Refer to Note 38 for the breakdown of disposal group classified as held for sale and liabilities directly associated with disposal group classified as held for sale disposed during the year.

During the year, disposal of subsidiaries relates to the Asset Co Transaction and the Proposed Combination (Note 38), Willowville Pte Ltd, Greenfield Development Pte. Ltd. as well as dilution of shareholding interest in Asgard Investment Holdings Pte. Ltd. to 40% and dilution of shareholding interest in Keppel Sakra Cogen Pte Ltd to 30%. During the year, the Group also received deferred proceeds from FY2022 sale of Shanghai Fengwo Apartment Management Co Ltd.

In the prior year, disposal of subsidiaries relates to Shanghai Fengwo Apartment Management Co Ltd, Shanghai Jinju Real Estate Development Co Ltd, Keppel Logistics Pte. Ltd. and Indo-Trans Keppel Logistics Vietnam Co Ltd.

### C. Cash and Cash Equivalents

Cash and cash equivalents consist of cash on hand and balances with banks. Cash and cash equivalents in the consolidated statement of cash flows comprise the following balance sheet amounts:

	2023 \$'000	2022 \$'000
Bank balances, deposits and cash	998,555	1,142,344
Amounts held under a segregated account in relation to the proceeds (Note 22) from sale of the Retained Consideration Shares (as defined in Note 38)	267,105	–
	1,265,660	1,142,344
Disposal group classified as held for sale – bank balances, deposits & cash (Note 38)	–	381,179
Amounts held under escrow accounts for overseas acquisition of land, payment of construction cost, claims and other liabilities	(569)	(78,750)
	1,265,091	1,444,773

The accompanying notes form an integral part of these financial statements.