

## KEY FIGURES

## REVENUE

**\$6.6b****Decreased 13% from FY 2019's \$7.6 billion.**

Lower contributions from the Energy & Environment, Urban Development and Asset Management segments were partly offset by higher revenue from Connectivity.

## NET (LOSS)/PROFIT

**(\$506)m****Compared to FY 2019's net profit of \$707 million.**

Apart from Keppel Offshore & Marine, all key business units remained profitable in FY 2020. Excluding impairments of \$952 million mainly due to the offshore & marine business, the Group's net profit was \$446 million for FY 2020.

## MSCI ESG RATING

**AAA****Received the highest AAA rating in the Morgan Stanley Capital International (MSCI) ESG ratings in February 2021.**

Ranked among the top 8% of global industrial conglomerates, based on environmental, social and governance (ESG) criteria, in the MSCI All Country World Index. Keppel has held the rating since February 2020.

## RETURN ON EQUITY

**(4.6)%****Compared to positive 6.3% for FY 2019.**

Return on Equity for FY 2020 was negative due to the net loss registered.

## (LOSS)/EARNINGS PER SHARE

**(\$0.28)****Compared to earnings per share of \$0.39 for FY 2019.**

Net loss of \$506 million for FY 2020 translated to a loss per share of \$0.28.

## EMPLOYEE ENGAGEMENT SCORE

**87%****This was higher than Mercer's global average of 80%.**

## CASH DIVIDEND PER SHARE

**10.0cts****Compared to FY 2019's cash dividend of 20.0 cents per share.**

Total distribution for FY 2020 comprises a proposed final cash dividend of 7.0 cents per share and an interim cash dividend of 3.0 cents per share.

## NET ASSET VALUE PER SHARE

**\$5.90****Decreased 4% from FY 2019's \$6.17 per share.**

## COVID-19 RELIEF EFFORTS

**>\$5m****Committed to support communities affected by the pandemic in Singapore and overseas.**

## NET GEARING RATIO

**0.91x****Increased from FY 2019's net gearing of 0.85x.**

Net gearing increased mainly due to impact from lower equity due to the significant impairments recorded in FY 2020, as well as increase in net debt arising from investments made, working capital requirements and dividend payments.

FREE CASH INFLOW<sup>^</sup>**\$497m****Compared to FY 2019's outflow of \$653 million.**

This was mainly due to lower working capital requirements and higher proceeds from divestments.

## WORKPLACE SAFETY AND HEALTH AWARDS

**21 Awards****The highest number of awards won by a single organisation in 2020.**

<sup>^</sup> Free cash flow excludes expansionary acquisitions & capital expenditure, and major divestments.