Board of Directors















Lee Boon Yang, age 71 Chairman Non-Executive and Independent Director







Loh Chin Hua, age 57

Date of first appointment as a director: 1 January 2014

BS

Date of last re-election as a director: 19 April 2016

Length of service as a director (as at 31 December 2018): 5 years

Board Committee(s) served on: Board Safety Committee (Member)

Academic & Professional Qualification(s): Bachelor in Property Administration, Auckland University; Presidential Key Executive MBA, Pepperdine University; CFA® charterholder

Present Directorships (as at 1 January 2019): Listed companies

Keppel Telecommunications & Transportation Ltd (Chairman)

Other principal directorships Keppel Offshore & Marine Ltd (Chairman); Keppel Land Limited (Chairman); Keppel Infrastructure Holdings Pte. Ltd. (Chairman); Keppel Capital Holdings Pte. Ltd. (Chairman); Keppel Care Foundation Limited

Major Appointments (other than directorships): Singapore Business Federation (Council Member); National University of Singapore (Member of Board of Trustees); Singapore Economic Development Board (Board Member)

5 years (from 1 January 2014 to 31 December 2018): $\dot{\mathsf{KrisEnergy}}\,\mathsf{Ltd}; \mathsf{Keppel}\,\mathsf{REIT}\,\mathsf{Management}$

Past Directorships held over the preceding

Limited (Manager of Keppel REIT); Various fund companies under management of Alpha Investment Partners Limited

Others:

Nil

Date of first appointment as a director: 1 May 2009

Date of last re-election as a director: 20 April 2018

Length of service as a director (as at 31 December 2018):

9 years 8 months

Board Committee(s) served on:

Remuneration Committee (Member); Nominating Committee (Member); Board Safety Committee (Member)

Academic & Professional Qualification(s): B.V.Sc Hon (2A), University of Queensland, 1971

Present Directorships (as at 1 January 2019): Listed companies

Singapore Press Holdings Limited (Chairman)

Other principal directorships

Keppel Care Foundation Limited (Chairman); Singapore Press Holdings Foundation Limited (Chairman); Jilin Food Zone Pte Ltd (Chairman); Jilin Food Zone Investment Holdings Pte. Ltd. (Chairman)

Major Appointments (other than directorships):

Past Directorships held over the preceding 5 years (from 1 January 2014 to 31 December 2018): Nil

Others:

Former Minister for Information, Communications and the Arts (May 2003 to March 2009); Former Member of Parliament (December 1984 to April 2011)



Tow Heng Tan, age 63 Non-Executive and **Non-Independent Director**









15 September 2004

Date of last re-election as a director: 21 April 2017

Length of service as a director (as at 31 December 2018):

14 years 4 months

Board Committee(s) served on:

Nominating Committee (Member); Remuneration Committee (Member); Board Risk Committee (Member)

Academic & Professional Qualification(s):

Fellow of the Association of Chartered Certified Accountants; Fellow of the Chartered Institute of Management Accountants; Member of the Institute of Singapore Chartered Accountant

Present Directorships (as at 1 January 2019):

Listed companies

Other principal directorships

Pavilion Capital Holdings Pte. Ltd.; Pavilion Capital International Pte. Ltd.; Fullerton Financial Holdings Pte. Ltd.; ST Asset Management Ltd; National Healthcare Group Pte Ltd

Major Appointments (other than directorships):

Pavilion Capital Holdings Pte. Ltd. (CEO); Pavilion Capital International Pte. Ltd. (CEO); Temasek Trust Investment Advisory Committee (Member)

Past Directorships held over the preceding 5 years (from 1 January 2014 to 31 December 2018):

CapitaLand Township Holdings Pte. Ltd.; ComfortDelGro Corporation Limited

Others:

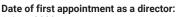
Former Chief Investment Officer of Temasek International (Private) Ltd



Alvin Yeo Khirn Hai, age 57 Non-Executive and **Independent Director**







1 June 2009

Date of last re-election as a director: 19 April 2016

Length of service as a director (as at 31 December 2018):

9 years 7 months

Board Committee(s) served on:

Audit Committee (Member); Nominating Committee (Member)

Academic & Professional Qualification(s):

LLB Honours, King's College London, University of London; Gray's Inn (Barrister-at-Law); Senior Counsel, Singapore

Present Directorships (as at 1 January 2019):

Listed companies

United Industrial Corporation Limited; United Overseas Bank Limited

Other principal directorships Valencia C.F

Major Appointments (other than directorships):

WongPartnership LLP (Chairman and Senior Partner); Monetary Authority of Singapore advisory panel to advise the Minister on appeals under various financial services legislation (Member); The Court of the Singapore International Arbitration Centre (Member); The Singapore Medical Council's Panel of Disciplinary Tribunal Chairmen (Member); Panel of Disciplinary Tribunal Chairmen, Supreme Court of Singapore (Member); Fellow of the Singapore Institute of Arbitrators

Past Directorships held over the preceding 5 years (from 1 January 2014 to 31 December 2018):

Singapore Land Limited; Tuas Power Ltd; Thomson Medical Pte. Ltd.

Past member of the Senate of the Academy of Law; Past member of the Council of the Law Society; Past member of the board of the Civil Service College; Former Member of Parliament (2006 to 2015)



Tan Ek Kia, age 70 Non-Executive and **Independent Director**







Date of first appointment as a director:

1 October 2010

Date of last re-election as a director: 19 April 2016

Length of service as a director (as at 31 December 2018):

8 years 3 months

Board Committee(s) served on:

Board Safety Committee (Chairman); Board Risk Committee (Member); Audit Committee (Member)

Academic & Professional Qualification(s):

BSc Mechanical Engineering (First Class Hons), Nottingham University, United Kingdom; Management Development Programme, International Institute for Management Development, Lausanne, Switzerland; Fellow of the Institute of Engineers, Malaysia; Chartered Engineer of Engineering Council, United Kingdom; Member of Institute of Mechanical Engineer, United Kingdom

Present Directorships (as at 1 January 2019): Listed companies

KrisEnergy Ltd (Chairman); PT Chandra Asri Petrochemical Tbk; Transocean Ltd

Other principal directorships

SMRT Corporation Ltd; Keppel Offshore & Marine Ltd; Star Energy Group Holdings Pte Ltd (Chairman); Dialog Systems (Asia) Pte Ltd; Singapore LNG Corporation Pte Ltd

Major Appointments (other than directorships):

Past Directorships held over the preceding 5 years (from 1 January 2014 to 31 December 2018):

CitySpring Infrastructure Management Pte Ltd (as Trustee-Manager of CitySpring Infrastructure Trust); City Gas Pte Ltd

Others:

Former Vice President (Ventures and Developments) of Shell Chemicals, Asia Pacific and Middle East region (based in Singapore); Former Chairman, Shell companies in North East Asia; Former Managing Director, Shell Malaysia Exploration and Production

Board of Directors



Danny Teoh, age 63 Non-Executive and **Independent Director**







Tan Puay Chiang, age 71 Non-Executive and **Independent Director**





Date of first appointment as a director:

1 October 2010

Date of last re-election as a director: 21 April 2017

Length of service as a director (as at 31 December 2018):

8 years 3 months

Board Committee(s) served on:

Audit Committee (Chairman); Remuneration Committee (Member); Board Risk Committee (Member)

Academic & Professional Qualification(s):

Associate member of the Institute of Chartered Accountants in England & Wales

Present Directorships (as at 1 January 2019): Listed companies DBS Group Holdings Ltd; M1 Limited (Chairman)

Other principal directorships

Changi Airport Group (Singapore) Pte Ltd; DBS Bank Ltd; DBS Bank (China) Limited; DBS Bank (Taiwan) Ltd; DBS Foundation Ltd; Ascendas-Singbridge Pte. Ltd.

Major Appointments (other than directorships):

Past Directorships held over the preceding 5 years (from 1 January 2014 to 31 December 2018):

Singapore Olympic Foundation; CapitaLand Mall Trust Management Limited (Manager of CapitaLand Mall Trust); JTC Corporation

Former Managing Partner, KPMG LLP, Singapore; Past member of KPMG's International Board and Council; Former Head of Audit and Risk Advisory Services and Head of Financial Services Date of first appointment as a director: 20 June 2012

Date of last re-election as a director: 20 April 2018

Length of service as a director (as at 31 December 2018): 6 years 7 months

Board Committee(s) served on:

Nominating Committee (Chairman); Board Safety Committee (Member)

Academic & Professional Qualification(s):

MBA (Distinction), New York University; Bachelor of Science (First Class Honours), University of Singapore

Present Directorships (as at 1 January 2019): Listed companies

Other principal directorships Singapore Power Limited; SP Services Limited (Chairman)

Major Appointments (other than directorships):

Past Directorships held over the preceding 5 years (from 1 January 2014 to 31 December 2018):

Neptune Orient Lines Limited

Former Chairman, ExxonMobil (China) Investment Co. (2001 to 2007)



Till Vestring, age 55 Non-Executive and **Independent Director**



Veronica Eng, age 65 Non-Executive and **Independent Director**

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Jean-François Manzoni, age 57 Non-Executive and **Independent Director**



Date of first appointment as a director: 16 February 2015

Date of last re-election as a director: 21 April 2017

Length of service as a director (as at 31 December 2018): 3 years 11 months

Board Committee(s) served on:

Remuneration Committee (Chairman); Nominating Committee (Member)

Academic & Professional Qualification(s):

Master of Economics, University of Bonn, Germany; Master of Business Administration, Haas School of Business, University of California, Berkeley

Present Directorships (as at 1 January 2019): Listed companies

Inchcape plc

Other principal directorships Leap Philanthrophy Ltd; Banteasy Srey Development Limited

Major Appointments (other than directorships): Advisory Partner, Bain & Company Southeast Asia

Past Directorships held over the preceding 5 years (from 1 January 2014 to 31 December 2018):

Singapore Chinese Orchestra Company Limited

Others:

Nil



Date of last re-election as a director: 20 April 2018

Length of service as a director (as at 31 December 2018): 3 years 6 months

Board Committee(s) served on:

Board Risk Committee (Chairman); Audit Committee (Member)

Academic & Professional Qualification(s):

Bachelor of Business Administration (First Class Honours), University of Singapore

Present Directorships (as at 1 January 2019): Listed companies

Nil

Other principal directorships Keppel Capital Holdings Pte. Ltd.

Major Appointments (other than directorships):

Professor (Practice), NUS Business School

Past Directorships held over the preceding 5 years (from 1 January 2014 to 31 December 2018):

Permira Holdings Limited

Others:

Founding Partner of Permira (1985 to 2015); Former Member of the Board and Executive Committee of Permira

Date of first appointment as a director: 1 October 2018

Date of last re-election as a director:

Length of service as a director (as at 31 December 2018): 3 months

Board Committee(s) served on:

Board Risk Committee (Member)

Academic & Professional Qualification(s):

DBA, Harvard Business School, Boston; MBA, McGill University, Montreal; Bachelor, Business Administration, l'Ecole des Hautes Etudes Commerciales de Montréal; Fellow of the Singapore Institute of Directors

Present Directorships (as at 1 January 2019): Listed companies

Nil

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Other principal directorships

IMD Foundation Board; Association to Advance Collegiate Schools of Business (AACSB) International

Major Appointments (other than directorships):

President and Nestlé Professor, International Institute for Management Development (IMD), Switzerland; Member of International Advisory panels of Singapore Public Service Division; Digital Switzerland; Russian Presidential Academy of National Economy and Public Administration

Past Directorships held over the preceding 5 years (from 1 January 2014 to 31 December 2018):

Singapore Civil Service College

Others:

Nil

Keppel Group Boards of Directors

Keppel Offshore & Marine

Loh Chin Hua

Chairman

Chief Executive Officer, Keppel Corporation

Chris Ong Leng Yeow

Chief Executive Officer

Stephen Pan Yue Kuo

Chairman

World-Wide Shipping Agency Limited

Po'ad Bin Shaik Abu Bakar Mattar

Independent Director, Hong Leong Finance Limited

Tan Ek Kia

Chairman,

Star Energy Group Holdings Pte Ltd

Lim Chin Leong

Former Chairman of Asia, Schlumberger

Robert D. Somerville

Chairman,

Maine Maritime Academy Board of Trustee

Chan Hon Chew

Chief Financial Officer, Keppel Corporation

Kevin Kwok Khien

Independent Director, Singapore Exchange Ltd (appointment till 31 Mar 2019)

Keppel Land

Loh Chin Hua

Chairman

Chief Executive Officer, Keppel Corporation

Tan Swee Yiow

Chief Executive Officer

Tan Yam Pin

Former Managing Director, Fraser and Neave Group

Koh-Lim Wen Gin

Former URA Chief Planner and Deputy Chief Executive Officer

Yap Chee Meng

Former Senior Partner, KPMG and COO of KPMG International for Asia Pacific

Willy Shee Ping Yah

Senior Advisor and Former Asia Chairman, CBRE

Chan Hon Chew

Chief Financial Officer, Keppel Corporation

Keppel Infrastructure

Loh Chin Hua

Chairman

Chief Executive Officer, Keppel Corporation

Dr Ong Tiong Guan

Chief Executive Officer

Chan Hon Chew

Chief Financial Officer, Keppel Corporation

Koh Ban Heng

Director

Khoo Chin Hean

Director

Louis Lim Lu-yi

Chief Operating Officer, Keppel Land

Keppel Telecommunications & Transportation

Loh Chin Hua

Chairman

Chief Executive Officer, **Keppel Corporation**

Thomas Pang Thieng Hwi

Chief Executive Officer

Prof Neo Boon Siong

Canon Endowed Chair Professor of Business at Nanyang Business School, Nanyang Technological University

Karmjit Singh

Independent Director

Lim Chin Leong

Former Chairman of Asia, Schlumberger

Chan Hon Chew

Chief Financial Officer, Keppel Corporation

Khor Poh Hwa

Independent Director

Mrs Lee Ai Ming

Senior Consultant, Dentons Rodyk & Davidson LLP

Keppel REIT Management (Manager of Keppel REIT)

Mrs Penny Goh

Chairman

Co-Chairman and Senior Partner, Allen & Gledhill LLP

Lee Chiang Huat

Independent Director

Lor Bak Liang

Independent Director

Christina Tan Hua Mui

Chief Executive Officer. Keppel Capital

Tan Swee Yiow

Chief Executive Officer, Keppel Land

Alan Rupert Nisbet

Independent Director

Keppel Infrastructure Fund Management (Trustee-manager of Keppel Infrastructure Trust)

Koh Ban Heng

Chairman

Thio Shen Yi

Joint Managing Director, TSMP Law Corporation

Daniel Cuthbert Ee Hock Huat

Independent Director

Mark Andrew Yeo Kah Chong

Independent Director

Kunnasagaran Chinniah

Independent Director

Christina Tan Hua Mui

Chief Executive Officer, Keppel Capital

Lim Joo Ling Cindy

Director (Group Corporate Development), Keppel Corporation Managing Director, Keppel Urban Solutions (effective 18 Jul 2018)

Keppel Capital

Loh Chin Hua

Chairman

Chief Executive Officer, **Keppel Corporation**

Christina Tan Hua Mui

Chief Executive Officer

Chan Hon Chew

Chief Financial Officer, Keppel Corporation

Dr Ong Tiong Guan

Chief Executive Officer, Keppel Infrastructure

Thomas Pang Thieng Hwi

Chief Executive Officer, Keppel Telecommunications & Transportation

Tow Heng Tan

Chief Executive Officer, Pavilion Capital International Pte. Ltd.

Veronica Eng

Independent Director, Keppel Corporation

Keppel DC REIT Management (Manager of Keppel DC REIT)

Christina Tan Hua Mui

Chairman

Chief Executive Officer, Keppel Capital

Lee Chiang Huat

Independent Director

Leong Weng Chee

Independent Director

Dileep Nair

Independent Director

Dr Tan Tin Wee

Chief Executive.

National Supercomputing Centre, Singapore

Thomas Pang Thieng Hwi

Chief Executive Officer, Keppel Telecommunications & Transportation

Low Huan Ping

Independent Director (effective 28 Feb 2019)

Kenny Kwan

Principal, Baker & McKenzie (effective 28 Feb 2019)

Keppel-KBS US REIT Management (Manager of Keppel-KBS US REIT)

Peter McMillan III

Chairman

Co-founder and Managing Director, Willowbrook Capital Group, LLC

Soong Hee Sang

Independent Director

John J. Ahn

President

Great American Capital Partners

Kenneth Tan Jhu Hwa

Co-Managing Partner and Managing Director, Southern Capital Group Private Limited

Paul Tham

Chief Executive Officer, Keppel REIT Management (Manager of Keppel REIT)